

Discussion Document

Title: Renewal of Lifesaving Service Agreement (LSA) with all Sydney Branch Clubs

Presented to SLS Sydney & Clubs

Date: 29 February 2016

1. Background:

Every three years the Lifesaving Service Agreements (LSA) between clubs, branches and SLSNSW is reviewed. It is an excellent opportunity for each club and branch to make adjustments if needed to their LSA which will indicate their patrolling requirements for the next three years.

When reviewing the LSA and setting patrolling requirements it is important to use evidence to make smart decisions. The best available data should be used and considerations of:

- Population growth & movement of population
- Public/community needs & expectations (attendance/visitation)
- Incident occurrence and frequency (rescues, 13SURF, drownings)
- Club capability

2. Roles

The Branch/SLSNSW Responsibilities Guide & at the State Council meeting in November 2015 of all Branch Presidents that it was agreed that:

- It is the SLSNSW's role to consult, develop, set and review the minimum standards
- It is the branch's role to work with state and clubs to ensure lifesaving services are deployed at appropriate locations and times; and to promote consistency of lifesaving standards and patrolling hours within branches.
- It is the club's role to work with branches to ensure consistency in patrol standards and hours; and to sign and adhere to lifesaving service agreements.

3. Process and Timeline

The process for negotiating the Lifesaving Service Agreements is:

- Lifesaving Statistics/data distributed by SLSNSW to clubs and branches (end of February)
- Director of Lifesaving and Branch Director of Lifesaving to meet (March/April)
- Branches and clubs – start negotiating and SLSNSW available to present (April/May)
- SLSNSW Director of Lifesaving to follow up on the progress of lifesaving service agreements with Branch Presidents and Branch Directors of Lifesaving so any issues with clubs can be flagged (end of May)
- All lifesaving agreements out for signing (end of June)
- Agreements due back to the branches (end of July)

SOP LS4.1 states that all LSA must be received before 1 September, however this does not take into account the appeals/dispute process that should be undertaken in July/August (prior to the commencement of the season)

4. Exemptions

If a club is seeking an exemption from the minimum standards, the club must be engaged in the Club Sustainability Framework to ensure a plan is in place to rectify the situation over an appropriate amount of time.

5. Dispute process

If there is a dispute between the club/branch and the SLSNSW Director of Lifesaving that cannot be rectified/resolved during the negotiation process, a dispute resolution process can be pursued where three independent Branch Directors of Lifesaving will form a panel to consider the signing of the existing lifesaving service agreement or an amended agreement (August), subject to approval from the SLSNSW Board.

If a club wishes to enter into a dispute resolution process after endeavouring to negotiate with branch, they must advise their Branch Director of Lifesaving and Branch President in writing by 31 July 2016.

6. SLSNSW Objectives

- Set patrol hours based on best available evidence & data
- Best utilisation of volunteers resources
- Consistency in patrol hours across clubs/beaches within local and regional government areas where possible
- To deliver objectives in accordance with SLSNSW's Strategic Plan
- Open discussion and positive resolutions with the branch, clubs & councils

7. Specific Considerations for Sydney Branch

- North Bondi
 - Alignment of patrol hours with daylight saving
 - Expansion of patrolling area
- Tamarama
 - IRB exemption due to unpredictable surf conditions
- Elouera
 - 8am starts on Sunday for Nippers
- Garie
 - Removal of Saturday patrols in September
 - 11am start time in September, October and November (instead of 10am)
 - 11am start time in March and April (instead of 10am)
 - Removal of Saturday patrols in April
- Burning Palms
 - Proposed changes by Club are not different to current Lifesaving Service Agreement
- Alignment of pre-daylight saving hours to 9am
- 8am starts on Sundays for clubs that start Nippers early

Season Dates

| 2016/2017 | | 2017/2018 | | 2018/2019 | |
|-----------|---|-----------|----------------------------|-----------|-----------------------------|
| Day | Date | Day | Date | Day | Date |
| Saturday | 24/09/2016 | Saturday | 23/09/2017 | Saturday | 29/09/2018 |
| Sunday | 25/09/2016 | Sunday | 24/09/2017 | Sunday | 30/09/2018 |
| Saturday | 01/10/2016 | Saturday | 30/09/2017 | Monday | 01/10/2018 – Labour Day |
| Sunday | 02/10/2016 | Sunday | 01/10/2017 | Saturday | 06/10/2018 |
| Monday | 03/10/2016 – Labour Day | Monday | 02/10/2017 – Labour Day | Sunday | 07/10/2018 |
| Saturday | 08/10/2016 | Saturday | 07/10/2017 | Saturday | 13/10/2018 |
| Sunday | 09/10/2016 | Sunday | 08/10/2017 | Sunday | 14/10/2018 |
| Saturday | 15/10/2016 | Saturday | 14/10/2017 | Saturday | 20/10/2018 |
| Sunday | 16/10/2016 | Sunday | 15/10/2017 | Sunday | 21/10/2018 |
| Saturday | 22/10/2016 | Saturday | 21/10/2017 | Saturday | 27/10/2018 |
| Sunday | 23/10/2016 | Sunday | 22/10/2017 | Sunday | 28/10/2018 |
| Saturday | 29/10/2016 | Saturday | 28/10/2017 | Saturday | 03/11/2018 |
| Sunday | 30/10/2016 | Sunday | 29/10/2017 | Sunday | 04/11/2018 |
| Saturday | 05/11/2016 | Saturday | 04/11/2017 | Saturday | 10/11/2018 |
| Sunday | 06/11/2016 | Sunday | 05/11/2017 | Sunday | 11/11/2018 |
| Saturday | 12/11/2016 | Saturday | 11/11/2017 | Saturday | 17/11/2018 |
| Sunday | 13/11/2016 | Sunday | 12/11/2017 | Sunday | 18/11/2018 |
| Saturday | 19/11/2016 | Saturday | 18/11/2017 | Saturday | 24/11/2018 |
| Sunday | 20/11/2016 | Sunday | 19/11/2017 | Sunday | 25/11/2018 |
| Saturday | 26/11/2016 | Saturday | 25/11/2017 | Saturday | 01/12/2018 |
| Sunday | 27/11/2016 | Sunday | 26/11/2017 | Sunday | 02/12/2018 |
| Saturday | 03/12/2016 | Saturday | 02/12/2017 | Saturday | 08/12/2018 |
| Sunday | 04/12/2016 | Sunday | 03/12/2017 | Sunday | 09/12/2018 |
| Saturday | 10/12/2016 | Saturday | 09/12/2017 | Saturday | 15/12/2018 |
| Sunday | 11/12/2016 | Sunday | 10/12/2017 | Sunday | 16/12/2018 |
| Saturday | 17/12/2016 | Saturday | 16/12/2017 | Saturday | 22/12/2018 |
| Sunday | 18/12/2016 | Sunday | 17/12/2017 | Sunday | 23/12/2018 |
| Saturday | 24/12/2016 | Saturday | 23/12/2017 | Tuesday | 25/12/2018 – Christmas Day |
| Sunday | 25/12/2016 – Christmas Day | Sunday | 24/12/2017 | Wednesday | 26/12/2018 – Boxing Day |
| Monday | 26/12/2016 – Boxing Day | Monday | 25/12/2016 – Christmas Day | Saturday | 29/12/2018 |
| Tuesday | 27/12/2016 – Christmas Day Public Holiday | Tuesday | 26/12/2017 – Boxing Day | Sunday | 30/12/2018 |
| Saturday | 31/12/2016 | Saturday | 30/12/2017 | Tuesday | 01/01/2019 – New Year's Day |

| 2016/2017 | | 2017/2018 | | 2018/2019 | |
|-----------|--|-----------|------------------------------|-----------|---|
| Day | Date | Day | Date | Day | Date |
| Sunday | 01/01/2017 – New Year's Day | Sunday | 31/12/2017 | Saturday | 05/01/2019 |
| Monday | 02/01/2017 – New Year's Public Holiday | Monday | 01/01/2018 – New Year's Day | Sunday | 06/01/2019 |
| Saturday | 07/01/2017 | Saturday | 06/01/2018 | Saturday | 12/01/2019 |
| Sunday | 08/01/2017 | Sunday | 07/01/2018 | Sunday | 13/01/2019 |
| Saturday | 14/01/2017 | Saturday | 13/01/2018 | Saturday | 19/01/2019 |
| Sunday | 15/01/2017 | Sunday | 14/01/2018 | Sunday | 20/01/2019 |
| Saturday | 21/01/2017 | Saturday | 20/01/2018 | Saturday | 26/01/2019 – Australia Day |
| Sunday | 22/01/2017 | Sunday | 21/01/2018 | Sunday | 27/01/2019 |
| Thursday | 26/01/2017 – Australia Day | Friday | 26/01/2018 – Australia Day | Monday | 28/01/2019 – Australia Day Public Holiday |
| Saturday | 28/01/2017 | Saturday | 27/01/2018 | Saturday | 02/02/2019 |
| Sunday | 29/01/2017 | Sunday | 28/01/2018 | Sunday | 03/02/2019 |
| Saturday | 04/02/2017 | Saturday | 03/02/2018 | Saturday | 09/02/2019 |
| Sunday | 05/02/2017 | Sunday | 04/02/2018 | Sunday | 10/02/2019 |
| Saturday | 11/02/2017 | Saturday | 10/02/2018 | Saturday | 16/02/2019 |
| Sunday | 12/02/2017 | Sunday | 11/02/2018 | Sunday | 17/02/2019 |
| Saturday | 18/02/2017 | Saturday | 17/02/2018 | Saturday | 23/02/2019 |
| Sunday | 19/02/2017 | Sunday | 18/02/2018 | Sunday | 24/02/2019 |
| Saturday | 25/02/2017 | Saturday | 24/02/2018 | Saturday | 02/03/2019 |
| Sunday | 26/02/2017 | Sunday | 25/02/2018 | Sunday | 03/03/2019 |
| Saturday | 04/03/2017 | Saturday | 03/03/2018 | Saturday | 09/03/2019 |
| Sunday | 05/03/2017 | Sunday | 04/03/2018 | Sunday | 10/03/2019 |
| Saturday | 11/03/2017 | Saturday | 10/03/2018 | Saturday | 16/03/2019 |
| Sunday | 12/03/2017 | Sunday | 11/03/2018 | Sunday | 17/03/2019 |
| Saturday | 18/03/2017 | Saturday | 17/03/2018 | Saturday | 23/03/2019 |
| Sunday | 19/03/2017 | Sunday | 18/03/2018 | Sunday | 24/03/2019 |
| Saturday | 25/03/2017 | Saturday | 24/03/2018 | Saturday | 30/03/2019 |
| Sunday | 26/03/2017 | Sunday | 25/03/2018 | Sunday | 31/03/2019 |
| Saturday | 01/04/2017 | Friday | 30/03/2018 – Good Friday | Saturday | 06/04/2019 |
| Sunday | 02/04/2017 | Saturday | 31/03/2018 – Easter Saturday | Sunday | 07/04/2019 |
| Saturday | 08/04/2017 | Sunday | 01/04/2018 – Easter Sunday | Saturday | 13/04/2019 |
| Sunday | 09/04/2017 | Monday | 02/04/2018 – Easter Monday | Sunday | 14/04/2019 |
| Friday | 14/04/2017 – Good Friday | Saturday | 07/04/2018 | Friday | 19/04/2019 – Good Friday |
| Saturday | 15/04/2017 – Easter Saturday | Sunday | 08/04/2018 | Saturday | 20/04/2019 – Easter Saturday |

| 2016/2017 | | 2017/2018 | | 2018/2019 | |
|--------------------------------|----------------------------|--------------------------------|------------------------|--------------------------------|----------------------------|
| Day | Date | Day | Date | Day | Date |
| Sunday | 16/04/2017 – Easter Sunday | Saturday | 14/04/2018 | Sunday | 21/04/2019 – Easter Sunday |
| Monday | 17/04/2017 – Easter Monday | Sunday | 15/04/2018 | Monday | 22/04/2019 – Easter Monday |
| Saturday | 22/04/2017 | Saturday | 21/04/2018 | Thursday | 25/04/2019 – ANZAC Day |
| Sunday | 23/04/2017 | Sunday | 22/04/2018 | Saturday | 27/04/2019 |
| Tuesday | 25/04/2017 – ANZAC Day | Wednesday | 25/04/2018 – ANZAC Day | Sunday | 28/04/2019 |
| | | Saturday | 28/04/2018 | | |
| | | Sunday | 29/04/2018 | | |
| Number of Saturdays = 30 | | Number of Saturdays = 31 | | Number of Saturdays = 29 | |
| Number of Sundays = 28 | | Number of Sundays = 31 | | Number of Sundays = 30 | |
| Number of Public Holidays = 12 | | Number of Public Holidays = 10 | | Number of Public Holidays = 11 | |
| Total Days = 70 | | Total Days = 72 | | Total Days = 70 | |

Summary

Note – School holidays

In 2016/2017, summer school holidays commence on Wednesday 21 December 2016. Due to school staff development days the NSW peak season will commence on Saturday 17 December 2016. Similarly, a school staff development day is scheduled for Friday 27 January 2017 and the NSW peak season will conclude on Sunday 29 January 2017. This will result in the NSW peak season stretching over seven (7) weekends, rather than the historical six (6) weekends.

In 2017/2018, summer school holidays commence on Wednesday 20 December 2017. Due to school staff development days the NSW peak season will commence on Saturday 16 December 2017. This will result in the NSW peak season stretching over seven (7) weekends, rather than the historical six (6) weekends.

KEY DATA – ATTENDANCE

Summary:

Average number of people on the Beach at sign on, mid patrol point and sign off for Season for Saturday & Sunday (average of 2009/10 to 31 Dec 2015)

| | 2009-2010 | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | | 2015-2016 | | Overall Total |
|-----------------------|-----------|------|-----------|------|-----------|------|-----------|------|-----------|------|-----------|------|-----------|------|---------------|
| | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | |
| North Bondi | | | | | | | | | | | | | | | |
| Average of Sign On | | | | 390 | | 120 | 170 | 288 | | | 1051 | 2624 | 170 | 1640 | 1211 |
| Average of Mid Patrol | | | | 0 | | 170 | 186 | 100 | | | 1219 | 3505 | 203 | 1629 | 1434 |
| Average of Sign Off | | | | 95 | | 110 | 148 | 333 | | | 566 | 2144 | 158 | 1711 | 980 |
| Bondi | | | | | | | | | | | | | | | |
| Average of Sign On | 3937 | 6272 | 4357 | 2977 | 3301 | 4398 | 2831 | 3193 | 1635 | 1730 | 2137 | 4135 | 3192 | 1293 | 3510 |
| Average of Mid Patrol | 4458 | 6602 | 5299 | 4677 | 3782 | 5433 | 3384 | 1742 | 1890 | 2048 | 1660 | 2505 | 3404 | 110 | 3824 |
| Average of Sign Off | 2991 | 2992 | 4301 | 2351 | 2518 | 4304 | 2380 | 2967 | 2208 | 2066 | 2493 | 3608 | 5349 | 2258 | 3041 |
| Tamarama | | | | | | | | | | | | | | | |
| Average of Sign On | 178 | 107 | 90 | 139 | 92 | 163 | 98 | 79 | 208 | 204 | 93 | 183 | 95 | 249 | 137 |
| Average of Mid Patrol | 263 | 121 | 110 | 149 | 119 | 226 | 102 | 107 | 203 | 261 | 143 | 296 | 144 | 295 | 174 |
| Average of Sign Off | 187 | 91 | 95 | 134 | 93 | 150 | 70 | 89 | 194 | 220 | 97 | 203 | 124 | 191 | 133 |
| Bronte | | | | | | | | | | | | | | | |
| Average of Sign On | 53 | 93 | 106 | 230 | 121 | 138 | 298 | 189 | 200 | 384 | 319 | 1141 | 157 | 1250 | 334 |
| Average of Mid Patrol | 121 | 374 | 168 | 317 | 168 | 179 | 305 | 257 | 223 | 273 | 335 | 922 | 274 | 1163 | 350 |
| Average of Sign Off | 54 | 146 | 331 | 221 | 79 | 74 | 217 | 78 | 139 | 293 | 430 | 828 | 182 | 1082 | 290 |
| Clovelly | | | | | | | | | | | | | | | |
| Average of Sign On | 218 | 273 | 156 | 270 | 168 | 224 | 165 | 318 | 215 | 326 | 180 | 361 | 204 | 270 | 240 |
| Average of Mid Patrol | 238 | 353 | 208 | 279 | 194 | 241 | 201 | 325 | 283 | 356 | 1933 | 389 | 169 | 276 | 411 |
| Average of Sign Off | 166 | 201 | 136 | 164 | 138 | 188 | 176 | 209 | 219 | 203 | 179 | 292 | 185 | 135 | 188 |
| Coogee | | | | | | | | | | | | | | | |
| Average of Sign On | 1292 | 1164 | 999 | 893 | 817 | 1222 | 757 | 1298 | 1340 | 1039 | 981 | 1649 | 944 | 1339 | 1123 |
| Average of Mid Patrol | 1516 | 1217 | 863 | 1329 | 1306 | 1773 | 1059 | 1665 | 1778 | 1653 | 1342 | 1973 | 1092 | 1817 | 1459 |
| Average of Sign Off | 1200 | 547 | 903 | 701 | 1113 | 1244 | 834 | 1077 | 872 | 1111 | 1025 | 1749 | 636 | 1127 | 1023 |
| Maroubra | | | | | | | | | | | | | | | |
| Average of Sign On | 977 | 742 | 1260 | 1075 | 742 | 1832 | 440 | 944 | 760 | 1205 | 493 | 1001 | 570 | 696 | 928 |
| Average of Mid Patrol | 1230 | 936 | 1331 | 977 | 780 | 2158 | 400 | 1003 | 911 | 1397 | 603 | 1280 | 568 | 572 | 1040 |
| Average of Sign Off | 855 | 594 | 921 | 814 | 572 | 955 | 332 | 609 | 658 | 869 | 531 | 725 | 413 | 364 | 677 |
| South Maroubra | | | | | | | | | | | | | | | |
| Average of Sign On | 324 | 271 | 301 | 258 | 265 | 369 | 238 | 375 | 233 | 390 | 295 | 403 | 184 | 562 | 315 |
| Average of Mid Patrol | 345 | 397 | 339 | 322 | 297 | 352 | 308 | 432 | 281 | 430 | 341 | 521 | 197 | 525 | 363 |
| Average of Sign Off | 196 | 207 | 241 | 207 | 203 | 161 | 164 | 275 | 214 | 232 | 264 | 342 | 123 | 302 | 224 |

| | 2009-2010 | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | | 2015-2016 | | Overall Total |
|------------------------------|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|------|---------------|
| | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | SAT | SUN | |
| Wanda | | | | | | | | | | | | | | | |
| Average of Sign On | 100 | 218 | 399 | 209 | 138 | 267 | 196 | 174 | 181 | 300 | 169 | 504 | 182 | 534 | 259 |
| Average of Mid Patrol | 124 | 287 | 149 | 166 | 96 | 366 | 192 | 246 | 157 | 392 | 180 | 436 | 280 | 543 | 256 |
| Average of Sign Off | 88 | 198 | 91 | 185 | 75 | 126 | 130 | 157 | 88 | 229 | 117 | 300 | 198 | 289 | 159 |
| Elouera | | | | | | | | | | | | | | | |
| Average of Sign On | 250 | 427 | 283 | 374 | 121 | 408 | 148 | 246 | 172 | 311 | 189 | 250 | 191 | 231 | 261 |
| Average of Mid Patrol | 277 | 686 | 316 | 507 | 124 | 600 | 123 | 329 | 210 | 469 | 190 | 392 | 147 | 311 | 344 |
| Average of Sign Off | 170 | 364 | 214 | 178 | 452 | 198 | 75 | 104 | 113 | 192 | 133 | 179 | 98 | 133 | 192 |
| North Cronulla | | | | | | | | | | | | | | | |
| Average of Sign On | 366 | 258 | 351 | 293 | 196 | 299 | 421 | 292 | 276 | 320 | 297 | 676 | 152 | 821 | 348 |
| Average of Mid Patrol | 422 | 308 | 489 | 462 | 201 | 321 | 320 | 278 | 521 | 403 | 335 | 632 | 193 | 1499 | 429 |
| Average of Sign Off | 205 | 164 | 284 | 276 | 123 | 181 | 3738 | 161 | 206 | 370 | 109 | 374 | 83 | 955 | 502 |
| Cronulla | | | | | | | | | | | | | | | |
| Average of Sign On | 75 | 230 | 59 | 35 | 138 | 323 | 193 | 203 | 172 | 173 | 208 | 344 | 99 | 343 | 212 |
| Average of Mid Patrol | 66 | 187 | 84 | 1 | 87 | 293 | 231 | 166 | 202 | 244 | 229 | 414 | 183 | 406 | 231 |
| Average of Sign Off | 36 | 71 | 81 | 6 | 79 | 95 | 129 | 129 | 111 | 133 | 155 | 217 | 108 | 222 | 128 |
| Garie | | | | | | | | | | | | | | | |
| Average of Sign On | 120 | 97 | 330 | 128 | 64 | 141 | 55 | 93 | 45 | 73 | 53 | 69 | 45 | 60 | 95 |
| Average of Mid Patrol | 149 | 127 | 185 | 135 | 108 | 151 | 79 | 139 | 87 | 141 | 108 | 134 | 92 | 105 | 125 |
| Average of Sign Off | 97 | 54 | 49 | 108 | 43 | 57 | 33 | 49 | 38 | 59 | 58 | 64 | 41 | 54 | 58 |
| Era | | | | | | | | | | | | | | | |
| Average of Sign On | 15 | 15 | 22 | 29 | 48 | 21 | 58 | 26 | 26 | 24 | 61 | 38 | 22 | 23 | 28 |
| Average of Mid Patrol | 17 | 33 | 63 | 51 | 55 | 42 | 11 | 15 | 62 | 27 | 38 | 45 | 36 | 44 | 37 |
| Average of Sign Off | 23 | 13 | 20 | 18 | 17 | 14 | 28 | 12 | 32 | 11 | 32 | 20 | 14 | 6 | 17 |
| Burning Palms | | | | | | | | | | | | | | | |
| Average of Sign On | 10 | 8 | 9 | 8 | 17 | 5 | 7 | 7 | 9 | 7 | 16 | 10 | 22 | 19 | 9 |
| Average of Mid Patrol | 16 | 16 | 22 | 16 | 34 | 20 | 19 | 13 | 14 | 12 | 43 | 28 | 42 | 45 | 21 |
| Average of Sign Off | 7 | 5 | 6 | 4 | 8 | 6 | 9 | 4 | 7 | 4 | 9 | 8 | 25 | 12 | 7 |
| Branch Average of Sign On | 656 | 787 | 783 | 587 | 492 | 769 | 430 | 555 | 410 | 425 | 417 | 699 | 354 | 577 | 572 |
| Branch Average of Mid Patrol | 767 | 901 | 865 | 802 | 583 | 953 | 490 | 508 | 519 | 539 | 618 | 741 | 405 | 630 | 672 |
| Branch Average of Sign Off | 522 | 439 | 689 | 454 | 444 | 608 | 636 | 442 | 353 | 368 | 398 | 568 | 374 | 499 | 487 |

KEY

Yellow = <15 average attendance

Red = ≥100 average attendance

Colour scaling is between 15 and 100

Summary:

Average number of people on the beach at sign on, mid patrol point and sign off for Saturday and Sunday and each month (average of 2009/2010 to 31 December 2015 for Garie only).

| | September | October | November | December | January | February | March | April |
|-----------------------|-----------|---------|----------|----------|---------|----------|-------|-------|
| Garie | | | | | | | | |
| SAT | | | | | | | | |
| Average of Sign On | 33 | 42 | 70 | 65 | 126 | 315 | 65 | 52 |
| Average of Mid Patrol | 33 | 81 | 89 | 133 | 239 | 112 | 121 | 46 |
| Average of Sign Off | 30 | 26 | 40 | 40 | 115 | 47 | 78 | 33 |
| SUN | | | | | | | | |
| Average of Sign On | 74 | 112 | 112 | 111 | 79 | 120 | 114 | 40 |
| Average of Mid Patrol | 110 | 115 | 168 | 143 | 148 | 165 | 159 | 77 |
| Average of Sign Off | 62 | 48 | 41 | 65 | 68 | 112 | 66 | 52 |

Summary:

5 year average number of people on the Beach at sign on, mid patrol point and sign off for each month (average of 2009/10 to 31 December 2015)

| | September | October | November | December | January | February | March | April | Overall Total |
|-----------------------|-----------|---------|----------|----------|---------|----------|-------|-------|---------------|
| Bondi | | | | | | | | | |
| Average of Sign On | 1245 | 1650 | 5145 | 2814 | 8230 | 3947 | 2983 | 1762 | 3698 |
| Average of Mid Patrol | 1180 | 1729 | 5493 | 4034 | 8465 | 3712 | 3403 | 1155 | 3928 |
| Average of Sign Off | 1240 | 2234 | 3351 | 2236 | 7045 | 3047 | 2393 | 1242 | 3062 |
| Bronte | | | | | | | | | |
| Average of Sign On | 105 | 526 | 387 | 263 | 677 | 331 | 250 | 101 | 358 |
| Average of Mid Patrol | 185 | 602 | 345 | 280 | 636 | 410 | 193 | 105 | 364 |
| Average of Sign Off | 92 | 524 | 224 | 168 | 513 | 439 | 238 | 55 | 296 |
| Burning Palms | | | | | | | | | |
| Average of Sign On | 5 | 10 | 11 | 8 | 13 | 7 | 5 | 8 | 9 |
| Average of Mid Patrol | 10 | 18 | 22 | 20 | 31 | 21 | 15 | 17 | 21 |
| Average of Sign Off | 3 | 6 | 6 | 7 | 8 | 10 | 5 | 5 | 7 |
| Clovelly | | | | | | | | | |
| Average of Sign On | 77 | 196 | 292 | 245 | 417 | 314 | 183 | 87 | 242 |
| Average of Mid Patrol | 148 | 185 | 1225 | 229 | 509 | 369 | 199 | 117 | 395 |
| Average of Sign Off | 93 | 147 | 193 | 143 | 396 | 237 | 148 | 78 | 188 |
| Coogee | | | | | | | | | |
| Average of Sign On | 466 | 1176 | 1379 | 1141 | 1900 | 1288 | 863 | 518 | 1156 |
| Average of Mid Patrol | 673 | 1543 | 1586 | 1474 | 2642 | 1732 | 1149 | 755 | 1524 |
| Average of Sign Off | 615 | 1082 | 993 | 1110 | 1755 | 1337 | 753 | 559 | 1068 |
| Cronulla | | | | | | | | | |
| Average of Sign On | 60 | 167 | 228 | 216 | 479 | 271 | 174 | 136 | 225 |
| Average of Mid Patrol | 105 | 217 | 183 | 223 | 598 | 346 | 169 | 138 | 251 |
| Average of Sign Off | 41 | 99 | 85 | 151 | 418 | 153 | 109 | 95 | 147 |
| Elouera | | | | | | | | | |
| Average of Sign On | 58 | 234 | 352 | 220 | 416 | 340 | 164 | 57 | 246 |
| Average of Mid Patrol | 72 | 331 | 491 | 267 | 570 | 421 | 199 | 71 | 326 |
| Average of Sign Off | 23 | 105 | 227 | 128 | 515 | 216 | 100 | 38 | 184 |
| Era | | | | | | | | | |
| Average of Sign On | 11 | 23 | 13 | 27 | 52 | 11 | 16 | 18 | 28 |
| Average of Mid Patrol | 18 | 38 | 27 | 30 | 66 | 17 | 16 | 26 | 37 |
| Average of Sign Off | 3 | 9 | 10 | 9 | 41 | 8 | 6 | 4 | 16 |

| | September | October | November | December | January | February | March | April | Overall Total |
|-------------------------------------|------------|------------|------------|------------|-------------|------------|------------|------------|---------------|
| Garie | | | | | | | | | |
| Average of Sign On | 43 | 70 | 82 | 78 | 196 | 220 | 92 | 48 | 105 |
| Average of Mid Patrol | 55 | 112 | 114 | 131 | 319 | 138 | 139 | 128 | 152 |
| Average of Sign Off | 35 | 44 | 37 | 50 | 163 | 78 | 71 | 53 | 69 |
| Maroubra | | | | | | | | | |
| Average of Sign On | 422 | 669 | 879 | 823 | 2148 | 1128 | 578 | 362 | 921 |
| Average of Mid Patrol | 527 | 699 | 1026 | 851 | 2347 | 1581 | 686 | 401 | 1050 |
| Average of Sign Off | 440 | 507 | 627 | 528 | 1629 | 837 | 447 | 250 | 679 |
| North Bondi | | | | | | | | | |
| Average of Sign On | 134 | 424 | 1641 | 1714 | 1458 | 2459 | 96 | | 1135 |
| Average of Mid Patrol | 152 | 1056 | 1521 | 2189 | 3494 | 2493 | 154 | | 1579 |
| Average of Sign Off | 373 | 1904 | 44 | 1433 | 3056 | 2160 | 206 | | 1191 |
| North Cronulla | | | | | | | | | |
| Average of Sign On | 119 | 196 | 469 | 579 | 673 | 310 | 188 | 62 | 362 |
| Average of Mid Patrol | 224 | 293 | 521 | 782 | 773 | 390 | 213 | 88 | 453 |
| Average of Sign Off | 75 | 151 | 243 | 405 | 2183 | 206 | 151 | 50 | 499 |
| South Maroubra | | | | | | | | | |
| Average of Sign On | 143 | 326 | 312 | 320 | 439 | 384 | 275 | 198 | 314 |
| Average of Mid Patrol | 140 | 308 | 346 | 362 | 587 | 436 | 373 | 212 | 363 |
| Average of Sign Off | 132 | 192 | 173 | 205 | 374 | 307 | 225 | 176 | 229 |
| Tamarama | | | | | | | | | |
| Average of Sign On | 35 | 116 | 221 | 91 | 233 | 142 | 121 | 51 | 135 |
| Average of Mid Patrol | 43 | 166 | 255 | 133 | 284 | 162 | 142 | 66 | 170 |
| Average of Sign Off | 47 | 140 | 158 | 100 | 209 | 126 | 113 | 67 | 129 |
| Wanda | | | | | | | | | |
| Average of Sign On | 34 | 176 | 246 | 245 | 555 | 435 | 155 | 74 | 251 |
| Average of Mid Patrol | 47 | 294 | 241 | 245 | 490 | 465 | 173 | 85 | 268 |
| Average of Sign Off | 16 | 187 | 137 | 135 | 375 | 291 | 121 | 61 | 175 |
| Branch Average of Sign On | 193 | 433 | 719 | 516 | 1154 | 692 | 433 | 248 | 587 |
| Branch Average of Mid Patrol | 245 | 521 | 866 | 653 | 1317 | 790 | 510 | 252 | 689 |
| Branch Average of Sign Off | 202 | 436 | 444 | 394 | 1133 | 557 | 351 | 199 | 497 |

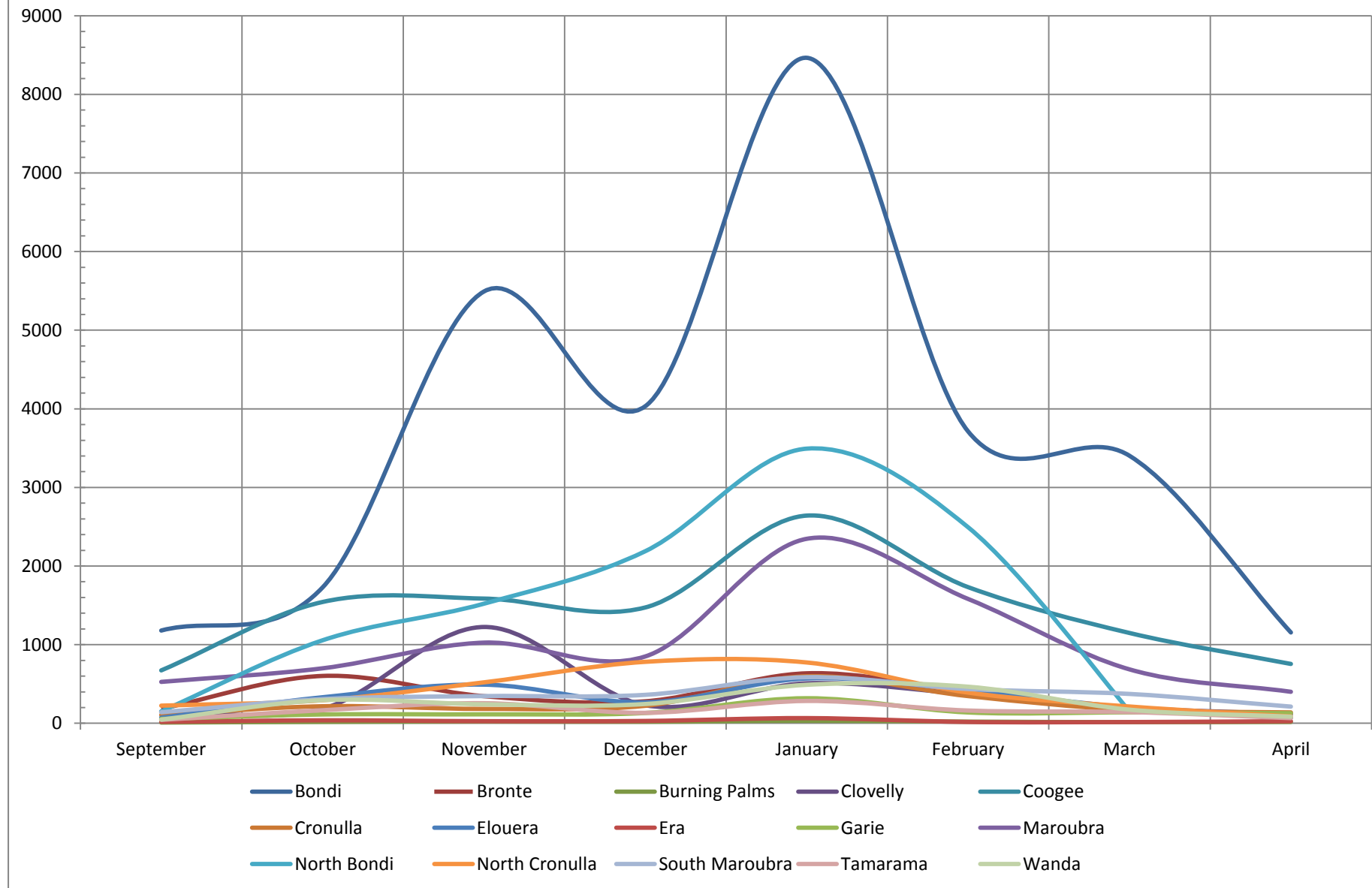
KEY

Yellow = <15 average attendance

Red = ≥100 average attendance

Colour scaling is between 15 and 100

Average mid patrol attendance (2009/10 to 31/12/2015)



Summary:

Number of patrol days that attendance data has been entered into SurfGuard

| | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| North Bondi | 1 | 1 | 1 | 8 | | 27 | 18 |
| Bondi | 54 | 64 | 62 | 56 | 33 | 30 | 14 |
| Tamarama | 59 | 55 | 60 | 67 | 46 | 35 | 29 |
| Bronte | 40 | 46 | 56 | 58 | 61 | 67 | 30 |
| Clovelly | 59 | 64 | 68 | 70 | 72 | 71 | 32 |
| Coogee | 67 | 69 | 70 | 71 | 72 | 70 | 33 |
| Maroubra | 67 | 70 | 69 | 72 | 72 | 71 | 33 |
| South Maroubra | 66 | 69 | 69 | 68 | 70 | 66 | 31 |
| Wanda | 22 | 55 | 57 | 64 | 68 | 69 | 32 |
| Elouera | 69 | 69 | 78 | 69 | 72 | 70 | 28 |
| North Cronulla | 65 | 68 | 64 | 62 | 72 | 68 | 33 |
| Cronulla | 25 | 6 | 56 | 57 | 60 | 63 | 31 |
| Garie | 55 | 38 | 54 | 42 | 60 | 58 | 33 |
| Era | 28 | 30 | 24 | 28 | 38 | 26 | 14 |
| Burning Palms | 35 | 40 | 39 | 42 | 41 | 43 | 22 |
| NSW Season Length (Saturdays/Sundays/Public Holidays) | 67 | 69 | 69 | 72 | 72 | 72 | 33 |

Conclusion:

Improved data collection is required over coming years to ensure accurate information is available. There are notable gaps within the current data as shown in the table above.

Overall, there is no significant difference in beach attendance for Saturdays and Sundays over the past 6 patrol seasons (all months).

Although there is a difference in Saturday and Sunday beach attendance rates at Garie, the rates are still high. In April, the attendance rate is similar for Saturdays and Sunday. In September, the Saturday attendance rate is considerably lower, however further discussions are required to identify if this rate is low enough to remove patrols completely, especially with no service at Era and Burning Palms during this time.

Average sign on beach attendance data for Garie indicates that 10am starts are warranted during September, October, November, March and April.

Average sign on beach attendance clubs that start at 10am is comparable or higher than other parts of the season and is at a high rate. Further discussions required surrounding the capability/feasibility of these clubs commencing patrols at 9am during the spring school holiday period.

As these are average numbers, some clubs may experience high attendances rates on individual days and are encouraged to extend hours (where possible) to meet the community needs.

KEY DATA – RESCUE

Summary:

Total number of rescues completed for each month (2009/10 to 31 December 2015)

| | September | October | November | December | January | February | March | April | Grand Total |
|-----------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|------------|-------------|
| Bondi | 51 | 84 | 153 | 343 | 524 | 315 | 171 | 78 | 1719 |
| Bronte | 11 | 75 | 98 | 208 | 387 | 314 | 119 | 50 | 1262 |
| Burning Palms | | | 1 | 8 | 2 | | 1 | 1 | 13 |
| Clovelly | | 8 | 15 | 15 | 34 | 15 | 14 | 5 | 106 |
| Coogee | | 10 | 167 | 90 | 102 | 42 | 151 | 38 | 600 |
| Cronulla | 2 | 14 | 6 | 68 | 53 | 125 | 50 | 59 | 377 |
| Elouera | 4 | 54 | 46 | 73 | 124 | 109 | 90 | 29 | 529 |
| Era | | 1 | 2 | 1 | 14 | 3 | | 1 | 22 |
| Garie | 3 | 21 | 19 | 36 | 91 | 42 | 11 | 11 | 234 |
| Maroubra | 3 | 62 | 167 | 176 | 327 | 278 | 69 | 76 | 1158 |
| North Bondi | 11 | 193 | 213 | 101 | 144 | 103 | 96 | 30 | 891 |
| North Cronulla | 8 | 45 | 95 | 84 | 273 | 149 | 56 | 39 | 749 |
| South Maroubra | 6 | 45 | 147 | 169 | 312 | 208 | 107 | 32 | 1026 |
| Tamarama | 1 | 32 | 80 | 89 | 134 | 108 | 83 | 33 | 560 |
| Wanda | 9 | 55 | 63 | 51 | 288 | 67 | 77 | 30 | 640 |
| Grand Total | 109 | 699 | 1272 | 1512 | 2809 | 1878 | 1095 | 512 | 9886 |

Summary:

Comparison of monthly rescue data (branch total) v time of day.

| | Sum of Unknown | Sum of 0600 - 0800 | Sum of 0800 - 0900 | Sum of 0900 - 1000 | Sum of 1000 - 1100 | Sum of 1100 - 1200 | Sum of 1200 - 1300 | Sum of 1300 - 1400 | Sum of 1400 - 1500 | Sum of 1500 - 1600 | Sum of 1600 - 1700 | Sum of 1700 - 1800 |
|--------------------|-------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| September | 2 | 0 | 0 | 3 | 7 | 6 | 11 | 16 | 45 | 28 | 0 | 0 |
| October | 12 | 25 | 14 | 86 | 145 | 90 | 87 | 160 | 206 | 132 | 48 | 8 |
| November | 15 | 10 | 73 | 251 | 295 | 167 | 88 | 80 | 114 | 106 | 91 | 36 |
| December | 202 | 41 | 26 | 149 | 208 | 150 | 132 | 163 | 249 | 159 | 172 | 83 |
| January | 170 | 53 | 139 | 104 | 174 | 156 | 176 | 222 | 440 | 483 | 502 | 190 |
| February | 88 | 11 | 9 | 90 | 148 | 201 | 125 | 236 | 326 | 301 | 217 | 126 |
| March | 104 | 23 | 33 | 62 | 98 | 71 | 118 | 123 | 189 | 146 | 87 | 41 |
| April | 16 | 7 | 2 | 16 | 59 | 53 | 58 | 68 | 123 | 84 | 22 | 4 |
| Grand Total | 609 | 170 | 296 | 761 | 1134 | 894 | 795 | 1068 | 1692 | 1439 | 1139 | 488 |

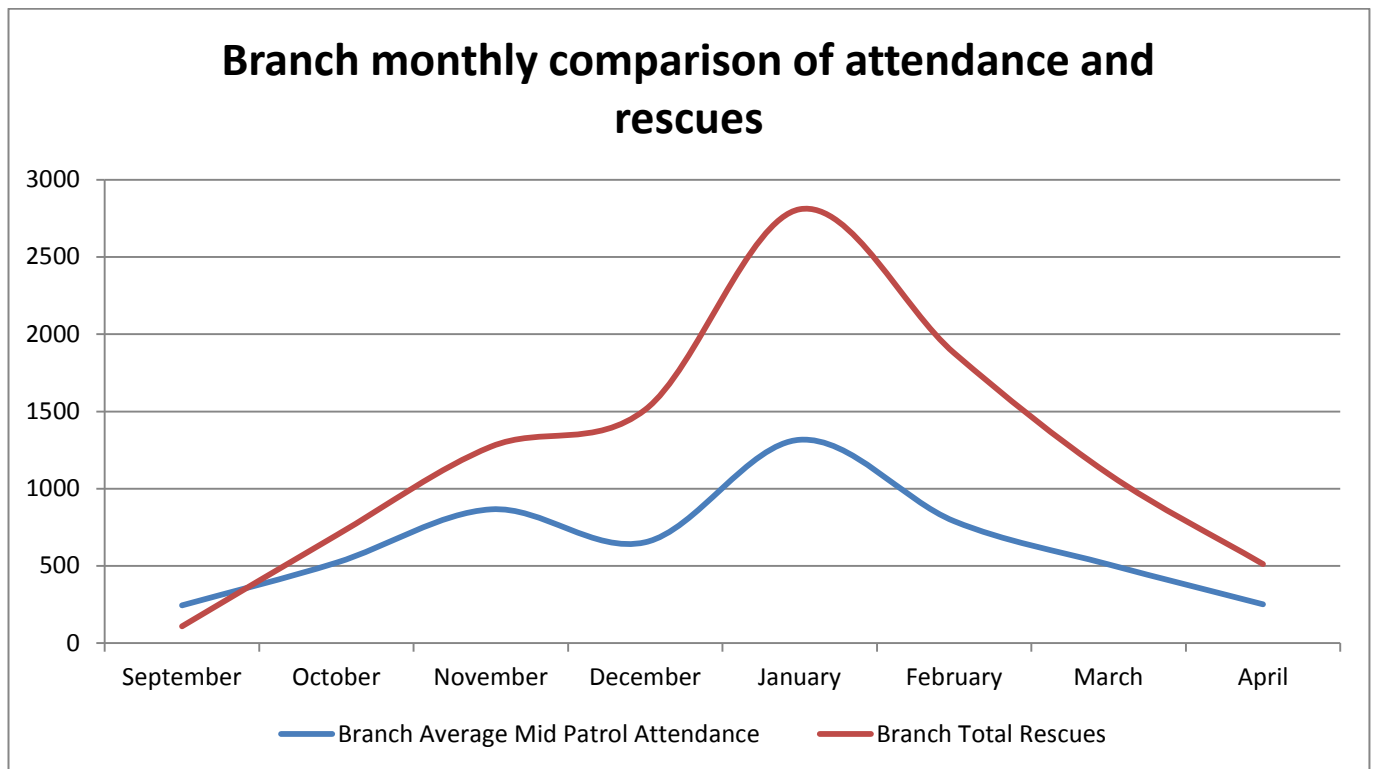
Conclusion:

Monthly rescue data indicates high rescue activity throughout the entire season with an obvious increase over the summer school holiday period.

A number of rescues have occurred prior to patrols commencing (6am to 8am). Rescues between 8am and 9am are likely from clubs that start at 8am on Sundays due to Nippers.

A large number of rescues have not been allocated a time when entered into SurfGuard and present a gap within the current data (primarily December to March).

Monthly rescue data is proportionate to average monthly attendance data with an obvious spike in January, as shown in the below table.



13SURF DATA

Summary:

13SURF incident data from 2007/2008 until 31 December 2015.

| Year\Branch | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | Total |
|--------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|------------|-----------|------------|
| July | | | 3 | 2 | 1 | 3 | 4 | 4 | 4 | 21 |
| August | | 1 | | 2 | 2 | 7 | 6 | 6 | 12 | 36 |
| September | | 2 | 5 | 5 | 5 | 1 | 5 | 8 | 10 | 41 |
| October | | 3 | 2 | 2 | 4 | 5 | 6 | 9 | 17 | 48 |
| November | | | 4 | 1 | 4 | 6 | 10 | 14 | 6 | 45 |
| December | | 2 | 12 | 2 | 8 | 14 | 14 | 12 | 20 | 84 |
| January | 3 | 3 | 5 | 12 | 7 | 21 | 18 | 22 | | 91 |
| February | | 5 | 3 | 2 | 2 | 12 | 12 | 12 | | 48 |
| March | | 1 | 4 | 3 | 4 | 6 | 1 | 8 | | 27 |
| April | 3 | 5 | 6 | 6 | 17 | 15 | 7 | 4 | | 63 |
| May | 2 | 3 | 10 | 5 | 3 | 9 | 1 | 6 | | 39 |
| June | 2 | 4 | 5 | 8 | 10 | 4 | 4 | 5 | | 42 |
| Total | 10 | 29 | 59 | 50 | 67 | 103 | 88 | 110 | 69 | 585 |

| | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | Grand Total |
|-------------|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|-------------|
| July | | | | | | 1 | | | | 1 | 1 | 1 | | 3 | 6 | 1 | 3 | 3 | | | | | | 1 | 21 |
| August | | | | | 1 | | | 1 | 2 | 4 | 2 | 4 | 5 | 3 | 1 | 7 | 1 | 3 | 2 | | | | | | 36 |
| September | 1 | | | | | | 2 | 1 | 3 | 1 | 3 | 4 | 2 | 2 | 6 | 2 | 6 | 6 | 1 | | | 1 | | | 41 |
| October | | | 1 | | | | | 3 | 1 | 2 | 1 | 3 | 10 | 5 | 4 | 4 | 5 | 3 | 3 | 2 | | 1 | | | 48 |
| November | | 1 | | | | | | 2 | 2 | | 8 | 1 | 3 | 5 | 2 | 5 | 3 | 4 | 6 | | | 2 | | 1 | 45 |
| December | | 2 | | 1 | 1 | 1 | 2 | 4 | 1 | 2 | 8 | 3 | 8 | 7 | 8 | 10 | 6 | 4 | 5 | 4 | 3 | 2 | 2 | | 84 |
| January | | | | | | | 2 | 1 | 4 | 4 | 5 | 5 | 3 | 13 | 7 | 5 | 12 | 8 | 6 | 3 | 7 | 5 | | 1 | 91 |
| February | | 1 | | | | | 1 | 2 | 2 | 4 | | 3 | 4 | 7 | 1 | 1 | 4 | 9 | 6 | 2 | | 1 | | | 48 |
| March | | | | | | | | 1 | 2 | 1 | | 3 | 2 | 3 | 2 | 1 | 3 | 2 | 1 | 2 | 2 | 1 | 1 | | 27 |
| April | | 1 | 1 | 1 | | | | 1 | 3 | 6 | 3 | 5 | 6 | 7 | 5 | 6 | 3 | 8 | 3 | 2 | 1 | 1 | | | 63 |
| May | 1 | | | | | | 1 | 1 | 3 | 4 | 3 | 1 | 2 | 6 | 3 | 3 | 2 | 3 | 2 | 2 | 1 | 1 | | | 39 |
| June | | | | | | | | | 2 | 3 | 2 | 6 | 4 | 4 | 4 | 4 | 4 | 6 | 1 | | 1 | | | 1 | 42 |
| Grand Total | 2 | 5 | 2 | 2 | 2 | 2 | 8 | 17 | 25 | 32 | 36 | 39 | 49 | 65 | 49 | 49 | 52 | 59 | 36 | 17 | 15 | 15 | 3 | 4 | 585 |

Conclusion:

13SURF incident data shows a steady increase in incidents since 2007/08.

Monthly 13SURF data reflects the same trend that club rescue and attendance data has shown. There are a significant number of incidents between May and September, highlighting the importance of quality club callout teams and support operations.

A time of day v month comparison indicates a number of incidents occur outside of patrol hours during the patrol season. These are spread across all days, but further highlight the importance of quality club callout teams and support operations.

Drowning Data

| | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | Grand Total |
|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| <1km | 3 | 2 | 2 | 5 | 4 | 3 | 1 | 3 | 3 | 2 | | 2 | 30 |
| 1-5km | 1 | | 5 | 2 | 1 | | | 1 | 4 | 2 | 2 | 1 | 19 |
| >5km | 1 | | 2 | 1 | 6 | | | 2 | 3 | | 2 | | 17 |
| None | 3 | | 5 | 1 | 1 | 3 | 4 | 2 | 5 | 2 | 1 | 2 | 29 |
| Unknown | 4 | 3 | 2 | 1 | 2 | | | | | | | | 12 |
| Grand Total | 12 | 5 | 16 | 10 | 14 | 6 | 5 | 8 | 15 | 6 | 5 | 5 | 107 |

In the past 11 years:

- 107 Drownings in Central Coast
 - 29 swimming
 - 29 rock fishing
 - 15 boating
 - 16 unknown (body found floating in water)
- 37 during offseason (May to September)
- 70 during patrol season
- High number of incidents where no lifesaving service (clubs and lifeguards) on duty at time of incident (highlighting the importance of quality club callout teams and support operations)
- Still a large number of incidents within 5km of lifesaving service at the time of the incident

Capability

Summary:

Although patrolled locations have a need for a lifesaving service, the capability of the club is a large contributing factor to what service can be delivered. A balance between community need and club capability needs to be identified to ensure the club is sustainable and members are not overburdened, while ensuring that the community is appropriately served.

The below table utilises data from the 2014-2015 season with the number of active members and awards listed in SurfGuard. The minimum required is based on the minimum standards for a patrol as outlined within the Standard Operating Procedures (e.g. 3 bronze medallion holders, 1 ARTC holder, etc) compared to the number of patrol teams listed in SurfGuard to achieve a capability percentage where is par with the minimum standards.

In some cases the NSW minimum standards are not sufficient or ideal to patrol a beach due to the prevailing condition, beach typography or beach attendance. To gain a better understanding of a clubs capability, in particular surrounding bronze medallion capability clubs should identify the ideal number of members required per patrol team. This is an ideal only and the NSW minimum standards would still apply as a minimum, however it provides greater insight into the true capability of a club for their local beach.

An active member is defined as a Surf Life Saving member whose membership category in SurfGuard is listed as either Cadet 13-15 years, Active 15-18 years, Active 18+ years, Reserve Active or Award Member.

| | Active Members | Bronze Medallion | ARTC | SMBM | IRB Driver | IRB Crew | First Aid |
|-------------------------|----------------|------------------|-------|------|------------|----------|-----------|
| Bondi | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 458 | 412 | 173 | 112 | 24 | 61 | 218 |
| Sum of Minimum Required | 0 | 36 | 12 | 12 | 12 | 12 | 12 |
| Sum of Capability | 0% | 1144% | 1442% | 933% | 200% | 508% | 1817% |
| Bronte | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 474 | 405 | 44 | 67 | 29 | 59 | 50 |
| Sum of Minimum Required | 0 | 60 | 20 | 20 | 20 | 20 | 20 |
| Sum of Capability | 0% | 675% | 220% | 335% | 145% | 295% | 250% |
| Burning Palms | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 38 | 48 | 28 | 22 | 11 | 14 | 13 |
| Sum of Minimum Required | 0 | 48 | 16 | 16 | 16 | 16 | 16 |
| Sum of Capability | 0% | 100% | 175% | 138% | 69% | 88% | 81% |
| Clovelly | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 288 | 234 | 77 | 72 | 21 | 44 | 52 |
| Sum of Minimum Required | 0 | 39 | 13 | 13 | 13 | 13 | 13 |
| Sum of Capability | 0% | 600% | 592% | 554% | 162% | 338% | 400% |
| Coogee | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 738 | 631 | 180 | 136 | 57 | 132 | 192 |
| Sum of Minimum Required | 0 | 45 | 15 | 15 | 15 | 15 | 15 |
| Sum of Capability | 0% | 1402% | 1200% | 907% | 380% | 880% | 1280% |

| | Active Members | Bronze Medallion | ARTC | SMBBM | IRB Driver | IRB Crew | First Aid |
|-------------------------|-------------------|---------------------|------|-------|------------|----------|-----------|
| Cronulla | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 346 | 327 | 73 | 88 | 59 | 94 | 55 |
| Sum of Minimum Required | 0 | 36 | 12 | 12 | 12 | 12 | 12 |
| Sum of Capability | 0% | 908% | 608% | 733% | 492% | 783% | 458% |
| Elouera | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 375 | 337 | 44 | 61 | 38 | 63 | 42 |
| Sum of Minimum Required | 0 | 36 | 12 | 12 | 12 | 12 | 12 |
| Sum of Capability | 0% | 936% | 367% | 508% | 317% | 525% | 350% |
| Era | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 82 | 67 | 12 | 14 | 17 | 25 | 3 |
| Sum of Minimum Required | 0 | 18 | 6 | 6 | 6 | 6 | 6 |
| Sum of Capability | 0% | 372% | 200% | 233% | 283% | 417% | 50% |
| Garie | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 57 | 43 | 23 | 18 | 13 | 18 | 18 |
| Sum of Minimum Required | 0 | 24 | 8 | 8 | 8 | 8 | 8 |
| Sum of Capability | 0% | 179% | 288% | 225% | 163% | 225% | 225% |
| Maroubra | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 251 | 270 | 87 | 64 | 41 | 58 | 76 |
| Sum of Minimum Required | 0 | 69 | 23 | 23 | 23 | 23 | 23 |
| Sum of Capability | 0% | 391% | 378% | 278% | 178% | 252% | 330% |
| North Bondi | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 689 | 588 | 140 | 119 | 34 | 85 | 119 |
| Sum of Minimum Required | 0 | 51 | 17 | 17 | 17 | 17 | 17 |
| Sum of Capability | 0% | 1153% | 824% | 700% | 200% | 500% | 700% |
| North Cronulla | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 330 | 332 | 55 | 65 | 32 | 91 | 34 |
| Sum of Minimum Required | 0 | 36 | 12 | 12 | 12 | 12 | 12 |
| Sum of Capability | 0% | 922% | 458% | 542% | 267% | 758% | 283% |
| South Maroubra | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 218 | 200 | 59 | 44 | 32 | 71 | 51 |
| Sum of Minimum Required | 0 | 63 | 21 | 21 | 21 | 21 | 21 |
| Sum of Capability | 0% | 317% | 281% | 210% | 152% | 338% | 243% |
| Tamarama | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 133 | 139 | 16 | 41 | 6 | 15 | 44 |
| Sum of Minimum Required | 0 | 42 | 14 | 14 | 14 | 14 | 14 |
| Sum of Capability | 0% | 331% | 114% | 293% | 43% | 107% | 314% |
| Wanda | | | | | | | |
| 2014-2015 | | | | | | | |
| Sum of Number of awards | 242 | 248 | 49 | 53 | 37 | 46 | 16 |
| Sum of Minimum Required | 0 | 33 | 11 | 11 | 11 | 11 | 11 |
| Sum of Capability | 0% | 752% | 445% | 482% | 336% | 418% | 145% |

Conclusion:

Overall, club membership and award levels show a strong capability to meet the current LSA requirements. However further work on identified areas is required to strengthen clubs capability into the future.

Identified areas for immediate attention are;

- Burning Palms (based on 16 patrol teams. Confirm if correct?)
 - Active membership
 - Bronze medallion
 - IRB Driver
 - IRB Crew
 - First Aid
- Era
 - First Aid
- Tamarama
 - IRB Driver

Identified areas that require monitoring and further action to improve capability include;

- Burning Palms
 - Silver Medallion Basic Beach Management
- Tamarama
 - ARTC
 - IRB Crew

Summary:

With the current setup of patrol teams the following patrol hours were completed in 2014-2015. The table outlines the average number of rostered hours at the start of the season, the average number of hours based on contributing members (members that completed more than 1 patrol hour, irrespective of their membership category) and the average number of hours based on active members.

| | Active Membership (total pool) | Contributing Members | Total Patrol Hours Completed by Club | Average of rostered hours (start of season) | Average hours per contributing member | Average Hours per Member (total pool) | Notes |
|-----------------------|--------------------------------|----------------------|--------------------------------------|---|---------------------------------------|---------------------------------------|--|
| Bondi | 437 | 451 | 13692 | 37.49 | 30.36 | 31.33 | Contributing members greater than active members; Actual hours below rostered (>5hours) |
| Bronte | 444 | 389 | 11291 | 17.21 | 29.03 | 25.43 | Contributing members within 20% of active members; Actual hours above rostered |
| Burning Palms | 37 | 41 | 1368.75 | 38.87 | 33.38 | 36.99 | Contributing members greater than active members; Actual hours below rostered (>5hours) |
| Clovelly | 278 | 277 | 8115 | 30.19 | 29.30 | 29.19 | Contributing members within 20% of active members; Actual hours within 5hrs of rostered |
| Coogee | 724 | 723 | 20047.5 | 24.75 | 27.73 | 27.69 | Contributing members within 20% of active members; Actual hours above rostered |
| Cronulla | 343 | 325 | 9075.75 | 36.81 | 27.93 | 26.46 | Contributing members within 20% of active members; Actual hours below rostered (>5hours) |
| Elouera | 373 | 385 | 10368.5 | 37.22 | 26.93 | 27.80 | Contributing members greater than active members; Actual hours below rostered (>5hours) |
| Era | 82 | 86 | 2381 | 30.70 | 27.69 | 29.04 | Contributing members greater than active members; Actual hours within 5hrs of rostered |
| Garie | 55 | 68 | 2657.5 | 39.93 | 39.08 | 48.32 | Contributing members greater than active members; Actual hours within 5hrs of rostered |
| Maroubra | 249 | 286 | 10045.75 | 32.31 | 35.13 | 40.34 | Contributing members greater than active members; Actual hours above rostered |
| North Bondi | 659 | 713 | 19562.75 | 28.41 | 27.44 | 29.69 | Contributing members greater than active members; Actual hours within 5hrs of rostered |
| North Cronulla | 272 | 311 | 11558.75 | 30.10 | 37.17 | 42.50 | Contributing members greater than active members; Actual hours above rostered |
| South Maroubra | 220 | 201 | 5082.75 | 24.60 | 25.29 | 23.10 | Contributing members within 20% of active members; Actual hours above rostered |

| | Active Membership (total pool) | Contributing Members | Total Patrol Hours Completed by Club | Average of rostered hours (start of season) | Average hours per contributing member | Average Hours per Member (total pool) | Notes |
|-----------------|--------------------------------|----------------------|--------------------------------------|---|---------------------------------------|---------------------------------------|---|
| Tamarama | 118 | 122 | 3454 | 34.18 | 28.31 | 29.27 | Contributing members greater than active members; Actual hours below rostered (>5hours) |
| Wanda | 243 | 292 | 8308.5 | 32.26 | 28.45 | 34.19 | Contributing members greater than active members; Actual hours within 5hrs of rostered |

Conclusion:

Overall, average patrol hours per member are within a sustainable range.

Overall Conclusion

Current patrol hours are warranted (through beach attendance and rescue data) and should be continued as a minimum. Clubs are encouraged to extend patrol hours (where possible) if beach attendance at sign off is high.

Further discussions are required with Garie surrounding their capability to complete their current Lifesaving Service Agreement as the beach attendance data indicates that the current requirements are warranted.

Further discussions are required with clubs that start at 10am in September and October surrounding their capability to start at 9am.

Further discussions are required with Tamarama surrounding their IRB capability into the future. These discussions will need to be in conjunction with Bronte.

As part of the Sustainability Framework, a plan should be developed that aims to improve the overall capability of Sydney clubs and their ability to service the community. Some identified areas for improvement are listed previously, however the Sustainability Framework will identify targeted areas of attention.

Improved data collection is required over coming years to ensure accurate information is available. There are notable gaps within the current data as outlined previously.